



HOUSING AND URBAN DEVELOPMENT CORPORATION LIMITED

FAMILIARIZATION PROGRAMMES  
IMPARTED TO INDEPENDENT DIRECTORS



**HOUSING AND URBAN DEVELOPMENT CORPORATION LIMITED  
NEW DELHI**

**FAMILIARIZATION PROGRAMMES IMPARTED TO INDEPENDENT DIRECTORS**

The appointed Independent Directors on the Board of the Company are being familiarized with the overall view of the Company, Organization Structure, Product Portfolio, Financial and Operational Performance, Corporate Plan, Corporate Governance, etc. from time to time. Further, the Directors are nominated to the training programme(s) organized by Department of Public Enterprises (DPE) under the Ministry of Finance, Government of India etc. for sensitization of their role and responsibilities, for Capacity Building of the appointed independent directors of CPSEs in association with Capacity Building Commission and the Indian Institute of Corporate Affairs.

The details of familiarization programme(s) attended by the Independent Directors are as under:

No. of programmes attended during the year				No. of Programmes attended (cumulative)	No. of Hours Spent (cumulative)
Name	Date	Programme	Duration (In Hrs.)		
Dr. Ravindra Kumar Ray (from 22.11.2021 to 21.11.2024 and reappointed from 29.05.2025)	15.07.2022 & 16.07.2022	Orientation Programme for Independent Directors conducted by Capacity Building Commission and the Indian Institute of Corporate Affairs. Orientation Session on Specific Roles and Responsibilities of ID/NOD, Effectiveness in Board Meetings, Board Dynamics, understanding finance for effective decision-making Role of Committees etc.	9.30 hours & 10.30 hours	1	20 hours
Dr. Siyaram Singh (from 22.11.2021 to 21.11.2024)	15.07.2022 & 16.07.2022	Orientation Programme for Independent Directors conducted by Capacity Building Commission and the Indian Institute of Corporate Affairs. Orientation Session on Specific Roles and Responsibilities of ID/NOD, Effectiveness in Board Meetings, Board Dynamics, understanding finance for effective decision-making Role of Committees etc.	9.30 hours & 10.30 hours	1	20 hours
Smt. Sabitha Bojan (from 22.11.2021 to 21.11.2024 and reappointed from 28.04.2025)	15.07.2022 & 16.07.2022	Orientation Programme for Independent Directors conducted by Capacity Building Commission and the Indian Institute of Corporate Affairs. Orientation Session on Specific Roles and Responsibilities of ID/NOD, Effectiveness in Board Meetings, Board Dynamics, understanding finance for effective decision-making Role of Committees etc.	9.30 hours & 10.30 hours	2	28.00 hours
	10.06.2025	Induction-cum-familiarization programme organized by HUDCO wherein presentations were given by various departments.	8.00 hours		



Shri Banshi Lal Gujar (from 09.01.2022 to 07.03.2024)	21.09.2022 & 22.09.2022	Orientation Programme for Independent Directors conducted by Capacity Building Commission and the Indian Institute of Corporate Affairs. Orientation Session on Board Governance, Role of IDs in CSR and Audit Committees, Role & Responsibilities of IDs in Boards, DPE Guidelines & Responsible Business Conduct of CPSEs, Board Dynamics, Understanding Finance for effective decision making, Managing Risk, Uncertainties & Crisis, Learning Resources, and tools, etc.	9.15 hours & 8.15 hours	1	17.30 hours
Shri Kantilal Chaturbhai Patel (appointed from 28.04.2025)	10.06.2025	Induction-cum-familiarization programme organized by HUDCO wherein presentations were given by various departments.	8.00 hours	1	8.00 hours

